Project Coversheet

[1] Ownership

Unique Project Identifier: 11987 Report Date: 22/02/2019 Core Project Name: Southwark Bridge South Viaduct Waterproofing

Programme Affiliation (if applicable): n/a

Project Manager: Mark Bailey
Next Gateway to be passed: G3/4

[2] Project Brief

Project Mission statement: To implement essential maintenance works to this Bridge House Estates structure, to satisfy the City's obligations and maintain the asset value **Definition of need:** To pro-actively maintain the BHE structures by substantially arresting current water ingress

Key measures of success:

- 1) To substantially arrest water ingress to structures
- 2) To complete within the budget allocated within the BHE 50-year plan
- To compete within the allocated programme with minimum possible disruption to traffic, local residents and business users, consistent with the nature and extent of works

[3] Highlights

Finance:

Total anticipated cost to deliver [£]: £1.73 Million

Total potential project liability (cost) [£]: £2 Million

Total anticipated on-going commitment post-delivery [£]: n/a

Programme Affiliation [£]: n/a

[A] Budget Approved to Date*	[B] New Financial Requests	[C] New Budget Total (Post approval)	
£14,000	£134,000	£148,000	
[D] Previous Total Estimated Cost of Project	[E] New Total Estimated Cost of Project	[F] Variance in Total Estimated Cost of Project (since last report)	
£250k to £5M	£1,725,000		
[G] Spend to Date	[H] Anticipated future budget requests		
£5,000 approx.	£1,577,000		

Headline Financial changes:

Since 'Project Proposal' (G2) report:

► Likely cost range indicated as £250k to £5m band at Gateway 1/2. Since GW1/2, project scope increased to include north viaduct waterproofing works, based on further inspection/review

Project Status:

Overall RAG rating: Green Previous RAG rating: Green

[4] Member Decisions and Delegated Authority

GW1/2 report approved

[5] Narrative and change

Date and type of last report:

GW1/2 report Feb/March 2018

Key headline updates and change since last report.

Scope changed to include waterproofing of north viaduct

Project being advanced ahead of London Bridge waterproofing/bearings project, due to TFL network constraints delaying London bridge project

Headline Scope/Design changes, reasons why, impact of change:

Since 'Project Proposal' (G2) report:

Scope changed to include waterproofing of north viaduct

Timetable and Milestones:

Expected timeframe for the project delivery: By end of 2019/20 FY

Milestones:

- 1) Completion of design and tender of works June/July 2019
- 2) Gateway 5 report July/August 2019
- 3) Completion of works by end of 2019/20 FY

Are we on track for this stage of the project against the plan/major milestones? Y

Are we on track for completing the project against the expected timeframe for project delivery? Y

Risks and Issues

Top 3 risks:

Risk description	Delays in securing access to road network due to other works
Risk description	Limited tender interest and competition
Risk description	Unforeseen or adverse conditions during construction

See 'risk register template' for full explanation.

Top 3 issues realised

Issue Description	Impact and action taken	Realised Cost

Has this project generated public or media impact and response which the City of London has needed to manage or is managing?

No